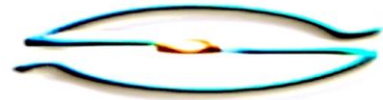


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PORTUSLAND BD&T
Improving Business Figures Abroad

Our Approach / Business Model

□□⇒ Workshops ⇔ Fieldwork ⇔ Deliverable

» **Have you tried succeeding in foreign markets?** » Which strategies & methods did you make use of? **SMDP?** Up-Selling? **SPANCO?** Cross-Selling? **SIPOC-Analysis?** Agile? **Volere?**

» Have you obtained **fishing ideas**, patterns, **key / global accounts**? Have you applied **Business Intelligence? Predictive Modeling?** Have you obtained **Market Intelligence?**

Our Approach □□⇒ Workshops ⇔ Fieldwork ⇔ Deliverable is effective and can gain!

Key Points of our Representation Programm 2015 - 2017

HPK1. Description & Focus

Our Representation Agreement focus on to improve business figures, market entry, positioning, building best Channels thanks to our know how of most convenient methods and to our senior team of local-market-based collaborators and so to collaborate to expand your business as your **Sales, Supply and Distribution Channel Partner**.

Based on well structured Workshops (1 per Quarter, 60-90min. each) we are going to define the **GAP** to solve in the **Fieldwork / Pilot Markets**, giving operational and analytical views of our results –e.g. how it's growing the positioning and the getting of new RFQ's, Orders, Contracts, among details of the Sales Cycles and Negotiation Processes in the key and global accounts.

HPK2. Main Benefits for You

During the workshops beyond brainstorming and synergy we'll give tangible elements and benefits for You:

- ▲ To get smart Market Entry, Positioning within the Sales, Supply and Distribution Channels
- ▲ New Quotations / RFQ's, Sales Orders, Contracts, Projects with best Clients and/or Partners
- ▲ Market Intelligence (discovering new patterns, differentiators, fishing ideas, business intelligence)
- ▲ Better integration and focus (clear Mapping of Quality Assurance, Regulatory Affairs and Certifications)
- ▲ Strong Progress –including our Analytical follow-up for the Sales, Supply and Distribution Processes

HPK3. Scope (Pilot Markets)

We operate internationally thanks to our built Networks -D-A-CH / German Markets, Benelux, Central – Eastern and Southern Europe, North-American (Canada, USA, Mexico), LATAM / Latin American and some Asian - Pacific ones- **full listed in Annex 3** (page 5). Our collaborators are local-market-based Presales & Business Developers (with valuable Contacts, Coaching & Networking). Anyway, we suggest starting for **1 Pilot Market Group – PMG-** / 2-3 Pilot Markets that could concentrate priorities to improve -full listed on **page 3**.

HPK4. Our Approach / Business Model & What we need and Why?

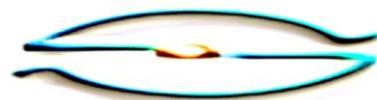
4.1 Our Approach / Business Model □□⇒ Workshops ⇔ Fieldwork ⇔ Deliverable

Our Approach willing to demonstrate that our competences would be enough for to be your **Sales, Supply and Distribution Channel Partner**. **Workshops** represent the progress of the **GAP** to solve in the assigned **Fieldwork / Pilot Market Group -PMG**. We are going to provide analytical criteria, fishing ideas, consistent tangibles and of course results -new RFQ's, Sales Orders, Clients, Global Accounts, Partners.

Then, we are going to the **Fieldwork** to get the **Quarter fishing** (through our **Networks / Portusland BD&T's Channel**) of the requested **Category of Service (CS) / Deliverable** (fully listed in Annex 2, **page 4**), e.g.:

- ▶ **CS1** Market Entry and Positioning (new RFQ's, Quotations, Sales Orders, Contracts, Projects)
- ▶ **CS2** Market Research and Quality Assurance (Feasibility, Competences & Testing Analysis)
- ▶ **CS3** Cost Reduction Projects (focus on Sales, Procurement, Inventory Optimization, Production Planning)
- ▶ **CS4** Industrial Services (Trade Polices and Certifications Analysis, Regulatory Affairs Mapping / Workflow)
- ▶ **CS5** Facility Services (Prime Contact & Technical Analyst seeking resources, partners, investors, alliances).

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□ → Workshops ↔ Fieldwork ↔ Deliverable

4.2 Quarter fixed fee & our Offer for 1Q/2015

*Because strong and recurrent **Push + Pull Marketing** and **Presales** efforts from our local market-based resources representing You in the chosen **PMG / 2-3 local market fields**; we kindly and democratically ask to all our Representations for a **fixed fee / Quarter** (usually between 3200 € to 5700 € / Quarter) in order to a scale of the figures: **Company size, Founded year, Turn over and % Quota dedicated to exportations.***

*With the GAP to solve - defined, we'd agree the minimum fee possible. Currently, we have a **1Q/2015 Offer** and then **to the initial fee of _____ € for 1st. Quarter**, we offer to apply a **20% reduction** from the **3rd Quarter** (_____ €) and another one of **25%** from the **5th Quarter** (_____ €). Then, the **Quarter fixed fee** it's going less and less in the mid run. To formalize our collaborating -we need at least **50% of 1st. Quarter fee** in advance.*

4.3 Mutual Non-Disclosure Agreements (usually per 18 - 24 months)

With a Mutual Non-Disclosure Agreement (**Mutual NDA –European Standard**), both parts are going to be secure and happy for collaborating. We will be able to represent You with totally confidence in the Markets where our steps, investments and efforts to make that face-to-face client / partner interaction are linked as your business partner of your portfolio within the **Sales, Supply and Distribution Channels.**

4.4. Representation Agreement (ideally 24 months, at least 18 months).

We can represent You applying diverse levels of collaborating / natural stages of collaborating:

I. Your Inquiries. As your **Representative** we are going to provide our best local full client face interaction KAM / Project Management and Pre-Sales - Post-Sales support, best it's that all the inquiries you could received related to our assigned PMG's will be forward to us. For every successful acceptance we would like to obtain a pre-determined commission %, a margin of operations, a margin of benefit in order to the complexity and volume / size of the inquire / order / project.

II. Our Clients Requests. As your **Channel-Partner** we are going to get new clients / partners - providing best SLA (Service Level Agreements) in between all the entities involved and focus on the needs / requirements. For each successful order we would like to obtain either a pre-determined commission %, or a margin of operations, or a margin of benefit (depending on complexity, volume / size of the order / project).

III. Our Projects. Our efforts as your **Sales, Supply and Distribution Channel Partner** would bring possibilities to win projects. We used to get in advance the acceptance criteria of our clients. In order the project size, the complexity and the entities, resources and responsibilities involved, we would share a margin of operations or a margin of benefit - for long projects- or just a fixed amount or percent per stage.

Thanks and looking forward to hear from You,

Best regards,

Yours / Ihre / Suyo,
Dipl.-Ing. Javier Saucedo O.
VDE Mitglieds-Nr. – 6181496
Business Development Director
j.saucedo@portusland.com

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<http://www.portusland.com/>
Königsallee 60F, Düsseldorf,
40212, NRW, Germany

Join us @Portusland

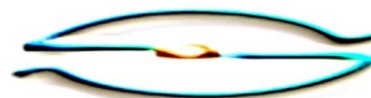
 <https://twitter.com/Portusland>

 <http://www.linkedin.com/company/portusland-business-development-and-trade>

 <https://www.facebook.com/Portusland>



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Our Approach / Business Model



PMG & CTR. Pilot Market Groups -PMG- and our Channel Top Resources -CTR-

Supply, Sales and Distribution Channels have different structure and typology that most of the times depend on the *Hinterland* and *Foreland* of the nearest port or distribution centre of the region, the mature of the market, among others. We used to apply dynamism and flexibility to do a smart and rapid positioning.

The following **Table T1 Basic Service Components** it's an overview of the basic resources we are going to apply in the 2-3 Pilot Markets (1 Pilot Market Group - PMG). For instance, we defined 16 possibilities of Pilot Markets Groups – PMG- , to help the decision for the most important PMG__□ we must to concentrate first.

Table T1. Basic Service Components

Medium – High Market/Region Priorities*(1)	Services and Basic Resources included in the Offer - Quarter Fixed Fee *(2)			
	For 1 Pilot Market Group / PMG__□ (2-3 Pilot Markets) to choose			
Pilot Market Group*(3) / PMG to choose □	Pull Marketing	KAM + Presales	Push Marketing	Application of our Methods
<ul style="list-style-type: none"> ✓ PMG01□ - DACH DE, AU, CH ✓ PMG02□ – United Kingdom / UK, IR ✓ PMG03□. NORDIC / DN, SW, NO, FI & IC ✓ PMG04□ - Benelux / BE,NL,LUX ✓ PMG05□ CENTRAL – SOUTH / FRANCE ✓ PMG06□ EAST - CENTRAL / PL, HU,CZ ✓ PMG07□SOUTHERN EUROPE ES; PT, IT ✓ PMG08□ IBERIAN PENINSULA & LATAM (MX, BR) ✓ PMG09□ NAFTA / North-America / CANADA + USA + MEXICO) ✓ PMG10□ Alliance Pacific / Mexico + Colombia + Peru + Chile ✓ PMG11□ Mexico and Central America ✓ PMG12□ SOUTH AMERICA and MERCOSUR /BR, AR,UY,PY,VZ,CL ✓ PMG13□ Andean Region / CO, BO, EC, PE ✓ PMG14□ EAST ASIA / CN,HK,TW,JP ✓ PMG15□ SOUTH ASIA / IN, SG ✓ PMG16□ OCEANIA – PACIFIC / AU,NZ ✓ PMG17□ SOUTH AFRICA / ZA 	<ul style="list-style-type: none"> ➢ PMG__□.1) Publication as new Top representation ➢ PMG__□.2) Dedicated subdomain Portusland ➢ PMG__□.3) 1 event per Quarter ➢ PMG__□.4) At least 2 Campaigns / Quarter ➢ PMG__□.5) Active Networking ➢ PMG__□.6) Active Coaching 	<ul style="list-style-type: none"> ➢ 1 KAM (Key Account Manager) dedicated per 1 PMG ➢ 1 – 3 Presales dedicated per PMG ➢ 1 BDM (Business Development Manager) per PMG 	<ul style="list-style-type: none"> ➢ Monthly Emailing to our DDBB of +5K contacts ➢ Monthly follow-up Promotions ➢ Monthly follow-up Campaigns 	<ul style="list-style-type: none"> ➢ 2hrs. Workshops(1 per Quarter) <-> Fieldwork <-> Deliverable ➢ Up-selling, Cross-selling... ➢ Business Intelligence ➢ Predictive Modeling ➢ Market Intelligence
	Reporting <ul style="list-style-type: none"> ➢ Bi-weekly Leads Progress Reporting 			
	Support <ul style="list-style-type: none"> ➢ Basic presales + postsales line support 			
	<p>*(1) Connected in order Free Trade Agreements as the cases for the Americas >>> NAFTA: CANADA – USA<-> MEXICO - Pacific Alliance: MEXICO <-> Colombia, Peru, Chile Mercosur: BRAZIL <-> UY, AR, PY, VZ, CL</p> <p>*(2) Other services are under request, full listed on Annex 2 *(3) Full listed on Annex 3</p>			

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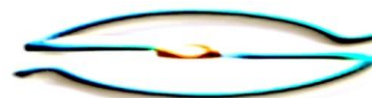
Our Approach / Business Model



Annex 1. We are proud to collaborate with Clusters, Institutions and Networks, some of them:

TECHNOLOGIE ZENTRUM DORTMUND	TechnologieZentrumDortmund www.tzdo.de	
IVAM Microtechnology Network	IVAM Microtechnology Network www.ivam.de	
HIGHTECH GUIDE DORTMUND	Hightech Guide Dortmund http://www.hightech-guide-dortmund.de	
Länder Cluster NanoMikroWerkstoffePhotonik	Länder Cluster NanoMikroWerkstoffePhotonik http://www.nmwp.nrw.de	
AHK SPANIEN	Industrie- uDeutschen Handelskammer für Spanien (AHK Spanien) / http://www.ahk.es/	
B2B RENEWABLE ENERGIES	Portal B2B Renewable Energies http://www.renewablesb2b.com	
IXPOS Das Außenwirtschaftsportal	Portal IXPOS Das Außenwirtschaftsportal http://www.ixpos.de	
PRO MEXICO Trade and Investment	PRO MEXICO Trade and Investments Federal Government Agency http://www.promexico.gob.mx	

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Our Approach / Business Model



Annex 2. Full updated Services list 2015 - 2017

ServId / CS	DELIVERABLE & SERVICES 2015 – 2017
SD01	Elaboration of strategic documentation
TD01	Elaboration of tactical documentation
ST01	Feasibility Studies & of the Investments, Market, of Competitors, Suspects & of Potential Clients Analysis
ST02	Cost Reduction Analysis (by categories or families of product-services)
ST03	Investments and Products / Services Portfolio Analysis (Break Even, Mature level of the Market)
ST04	Investments/Product/Services/Solutions Introduction in new markets, segments and targets (GRC, EFQM, ISO, ...)
ST05	Investments/Product/services/solutions alignment to targets and specific market segments
ST06	Proposals of Distribution Channels Development and Commercial Network Development
ST07	Proposals of Cost Reductions (SCM, Procurement, Logistics and Distribution)
ST08	Change Management (Cross Border Projects, Technology and Knowledge Transfer, Business Process Improvement)
ST09	Analysis of technical competences (investments, products and services) covering EFQM, ISO, GRC & QA standards and protocols
ST10	Analysis of HRM, Financial Reporting, and of marketing and commercial competences (products and services)
ST11	Competences Analysis for vendors / suppliers
ST12	Competences Analysis for Investments, collaborators, partners and alliances
MC01	Scoping and Prospecting (calling, target analysis, inputs, test of the market, mailing, scoping, ...)
CO01	Meetings Schedule and Organization for potential clients
CO02	Meetings Schedule and Organization for VAR's
CO03	Meetings Schedule and Organization for distributors
CO04	Meetings Schedule and Organization for collaborators or prescribers
CO05	Meetings Schedule and Organization for Wholesale Channel
CO06	Meetings Schedule and Organization for Retail Channel
CO07	Elaboration of sales offers and/or technical-commercial proposals
CO08	Elaboration of procurement orders and/or quotations
CO09	Meetings with Government Institutions & Public Organizations -Local / Regional / International (agents, distributors)
CO10	Purchasing Orders and Quotations Negotiations
CO11	Offers and sales orders Negotiation
CO12	Negotiation with new representations and alliances
CO13	Negotiation with vendors, suppliers, new representations
CO14	Open, Follow-up and closing Sales and on-Demand Processes
CO15	Open, Follow-up and closing Procurement Processes
RP01	Reporting to Stakeholders, C level, and Operational Managers
RP02	Business Development, Commercial, Sales and Marketing Reporting (CRM)
RP03	SCM, Logistics, Distribution, Procurement Reporting (SRM and e-logistics)
TR01	Trade Policies Analysis, Workflow & Mapping of Certifications. Local supporter for fulfilment and quality viewer.
DC01	Support in strategic meetings or calls
DC02	Opening and negotiation of new representations
LC01	Logistic and Distribution Support
OP01	Operational Tasks

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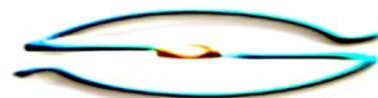
Our Approach / Business Model

□□ → Workshops ↔ Fieldwork ↔ Deliverable

Annex 3. Some of the Regions/Markets & Contact Data where our Networking it's active:

REGION / MARKET & CONTACT		
Tel (T), Fax (F), E-mail (@)	BUSINESS DEVELOPMENT	OUR SERVICES
INTERNATIONAL / Head office		
Düsseldorf, NRW, DE T +49 211-8828 4216 F +49 211-8828 4217	business_development@portusland.com	services@portusland.com
EUROPE		
PMG00. EU - 27		
Brussels, BE T +32 258-854 74	business_development@portusland.eu	services@portusland.eu
PMG01. DACH / DEUTSCHLAND, AUSTRIA and SWITZERLAND		
Düsseldorf, NRW, DE T +49 211-8828 4216 F +49 211-8828 4217	geschaeftsentwicklung@portusland.de	dienstleistungen@portusland.de
	geschaeftsentwicklung@portusland.at	dienstleistungen@portusland.at
Vienna, AU T +43 720-884 100	geschaeftsentwicklung@portusland.ch	dienstleistungen@portusland.ch
Zurich, CH T +41 435-0803606		
PMG02. UNITED KINGDOM and IRELAND		
London, UK T +44 203-1290 291		
Cambridge, UK T +44 122-3798 185	business_development@portusland.co.uk	services@portusland.co.uk
Edinburgh, UK T +44 131-4710 878		
PMG03. NORDIC / DENMARK, SWEDEN, NORWAY, FINLAND and ICELAND		
Copenhagen, DK T +45 - 8988 1114	business_development@portusland.dk	services@portusland.dk
	business_development@portusland.se.com	services@portusland.se.com
	business_development@portusland.no.com	services@portusland.no.com
PMG04. BENELUX / BELGIUM, NETHERLANDS and LUXEMBURG		
Brussels, BE T +32 280-800 78	developpement_affaires@portusland.be	services@portusland.be
	business_development@portusland.nl	services@portusland.nl
PMG05. CENTRAL – SOUTH / FRANCE		
Paris, FR T +33 1-	Developpement_affaires@portusland.fr	services@portusland.fr

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PMG06. EAST - CENTRAL / POLAND, HUNGARY, CZECH REPUBLIC

Warsaw, PL
T +48 22-3074 564
Budapest, HU
T +36 1-
Prague, CZ
T +420 2-2888 0445

business_development@portusland.pl

services@portusland.pl

business_development@portusland.hu.com

services@portusland.hu.com

PMG07. SOUTHERN EUROPE / EURO-MEDITERRANEO

Milan, IT
T+39 2-8903 8608
Barcelona, ES
T +34 93-2200 391

sviluppo_affari@portusland.it

servizi@portusland.it

desarrollo_negocio@portusland.es

servicios@portusland.es

PMG08. IBERIAN PENINSULA + LATAM / SPAIN + PORTUGAL, MEXICO, BRAZIL

Madrid, ES
T +34 91-1390 185
Barcelona, ES
T +34 93-2200 391
Mexico City, MX
T +52 55-4631 3688
Sao Paulo, BR
T +55 11-3958 4835

desarrollo_negocio@portusland.es

servicios@portusland.es

business_development@portusland.mx

servicios@portusland.mx

des_negocio@portusland.br.com

servicos@portusland.br.com

PMG09. NORTH AMERICA

BUSINESS DEVELOPMENT

OUR SERVICES

CANADA - NAFTA

Toronto, CA
T +1 647-

business_development@portusland.gc.com

services@portusland.gc.com

UNITED STATES - NAFTA

New York, NY
T +1 347-2867 381
Chicago, IL
T +1 312-3790 722
Boston, MA
T +1 617-8070 923
San Jose, CA
T +1 408-5995 793
Los Angeles, CA
T +1 323-4172 085

business_development@portusland.us

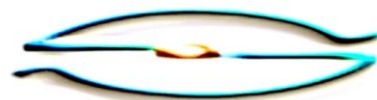
services@portusland.us

MEXICO - NAFTA
Mexico City, MX
T +52 55-4631 3688

business_development@portusland.mx

servicios@portusland.mx

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Our Approach / Business Model



LATIN AMERICA / LATAM	BUSINESS DEVELOPMENT	OUR SERVICES
PMG10. MEXICO and CENTRAL AMERICA / NAFTA, EU - MEXICO, CAFTA,...	business_development@portusland.mx	servicios@portusland.mx
Mexico City, MX T +52 55-4631 3688	business_development@portusland.com.mx	servicios@portusland.com.mx
PMG11. SOUTH AMERICA and MERCOSUR / BRAZIL, URUGUAY, PARAGUAY, ARGENTINA, VENEZUELA and CHILE / UNASUR, CAN, EU – MERCOSUR	des_negocio@portusland.br.com	servicos@portusland.br.com
Sao Paulo, BR T +55 11-3958 4835	des_negocio@portusland.uy.com	servicios@portusland.uy.com
	desarrollo_negocio@portusland.ar.com	servicios@portusland.ar.com
PMG12. ANDEAN Region / COLOMBIA, ECUADOR, BOLIVIA and PERU	business_development@portusland.co	servicios@portusland.co
Bogotá, CO T +		
ASIA	BUSINESS DEVELOPMENT	OUR SERVICES
ASIA	business_development@portusland.asia	services@portusland.asia
PMG13. EAST ASIA	BUSINESS DEVELOPMENT	OUR SERVICES
CHINA, HONG KONG, TAIWAN	business_development@portusland.cn.com	services@portusland.cn.com
	business_development@portusland.hk	services@portusland.hk
Hong Kong, HK T +852-5808 3436	business_development@portusland.tw	services@portusland.tw
JAPAN	business_development@portusland.jpn.com	services@portusland.jpn.com
Tokyo, JP T +81 3-457 95 538		
PMG14. SOUTH ASIA	BUSINESS DEVELOPMENT	OUR SERVICES
INDIA	business_development@portusland.in	services@portusland.in
New Delhi, IN T +91		
SINGAPORE	business_development@portusland.sg	services@portusland.sg
Singapore, SG T +65		
PMG15. OCEANIA – PACIFIC	BUSINESS DEVELOPMENT	OUR SERVICES
AUSTRALIA, NEW ZEALAND	business_development@portusland.auz.net	services@portusland.auz.net
Sydney, AU T +61 285-203 020	business_development@portusland.co.nz	services@portusland.co.nz
PMG16. AFRICA	BUSINESS DEVELOPMENT	OUR SERVICES
SOUTH AFRICA	business_development@portusland.co.za	services@portusland.co.za
Johannesburg, ZA T +27 10-		